

Stellex Capital is a private equity firm with more than \$2.6 billion in committed capital under management that invests in middle-market companies in North America and Europe. We have a strong history of catalyzing growth and supporting our companies with opportunity to become leading enterprises through operational transformation.

Investment Criteria

Investment Size	Majority of investments typically range between \$75 – \$150 million; may support larger investments on select transactions
Company Size	Majority of investments are at enterprise values between \$100 – \$500 million; may invest behind larger enterprise values on select transactions
Geography	North America and Europe
Representative Types of Transactions and Situations	Majority / minority recapitalizations, carve-outs, turnarounds, structured financings, first-time institutional capital

Stellex Value Creation

Willingness to embrace complexity and what others may perceive as flaws

Flexibility to invest across the capital structure

Focus on long term value creation

Highly customized value creation/operational improvement plans rather than financial engineering

Reliable partner to family businesses and independent sponsors

Significant experience working with corporates on divestitures, joint ventures and take privates

Focus on people who make our portfolio companies thrive

Companies experiencing financial or cyclical dislocation

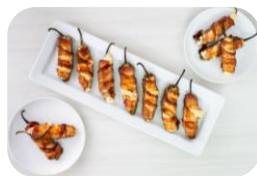
Industry Focus



Aerospace, Defense, & Government Services



Business & Industrial Services



Consumer & Food Products



Transportation, Logistics, & Distribution



Manufacturing, Industrial, Automotive

Current and Realized Investments⁽¹⁾

 <p>AFGlobal</p> <p>Manufacturing, Industrial, Automotive Products for the energy, industrial, aerospace and power generation markets</p>	 <p>ARMADA</p> <p>Aerospace, Defense, & Government Services Multi-discipline MRO and fabrication services for U.S. Navy</p>	 <p>A.STUCKI CORPORATION COMPANY</p> <p>Manufacturing, Industrial, Automotive Supplier of highly engineered parts and services for railroad rolling stock</p>	 <p>CE CISCO EQUIPMENT</p> <p>Business & Industrial Services Equipment rentals and sales for the energy, agriculture and general industrial markets</p>	 <p>Continental Global Material Handling</p> <p>Manufacturing, Industrial, Automotive Material handling systems and aftermarket components for industrial use</p>
 <p>COUNTRY FRESH</p> <p>Consumer & Food Products All-natural, fresh cut fruit, vegetable, and snacking solutions</p>	 <p>CgS</p> <p>Manufacturing, Industrial, Automotive Laminated glass systems for the specialty transportation market</p>	 <p>CUSTOM MADE Meals</p> <p>Consumer & Food Products Fresh, oven-ready entrees and appetizers</p>	 <p>Santasalo</p> <p>David Brown Santasalo</p> <p>Manufacturing, Industrial Engineered industrial gear systems and services, manufactured for critical industrial applications</p>	<p>DENNIS & Co.</p> <p>Automotive, Distribution Automotive dealership group with aftermarket services, parts drop shipping, and in-house warranty products</p>
 <p>Dominion Hospitality</p> <p>Consumer & Food Products UK pub and coaching inn operator</p>	 <p>FENIX PARTS</p> <p>Manufacturing, Industrial, Automotive OEM auto parts and systems recycled from salvaged vehicles</p>	<p>G2 LCI Fintellix</p> <p>Data-Enabled Digital Risk and Compliance Services Provider of risk, fraud mitigation, and regulatory compliance services to financial and digital commerce markets</p>	 <p>GO LOGISTICS</p> <p>Transportation, Logistics, & Distribution Freight transportation and logistics services</p>	 <p>GRAMMER</p> <p>Transportation, Logistics, & Distribution Bulk hazardous liquids transportation hauling</p>
 <p>HODESS CLEANROOM CONSTRUCTION</p> <p>Business & Industrial Services Design, engineering and construction management services for cleanroom and dryroom projects</p>	 <p>MACCAFERRI</p> <p>Manufacturing, Industrial, Automotive Engineered products for environmental protection, infrastructure and industrial use</p>	 <p>MECAER AVIATION GROUP</p> <p>Aerospace, Defense, & Government Services Provider of aircraft systems and services to the helicopter and general aviation markets</p>	 <p>SHIP REPAIR & SERVICES</p> <p>Aerospace, Defense, & Government Services Maintenance, repair and overhaul for the U.S. Navy</p>	 <p>MORBARK</p> <p>Manufacturing, Industrial, Automotive Grinding, chipping and debarking equipment</p>
 <p>mss</p> <p>Manufacturing, Industrial Supplier and manufacturer of critical electronic components, focused on the global power industry</p>	 <p>P3 SERVICES</p> <p>Business & Industrial Services End-to-end plumbing services provider (installation, repair and maintenance, emergency, etc.)</p>	<p>PARAGON</p> <p>Manufacturing, Industrial, Automotive Precision machined components for the auto, heavy truck and industrial markets</p>	 <p>PLH GROUP</p> <p>Business & Industrial Services Construction and maintenance services to electric power and energy pipeline infrastructure markets</p>	 <p>RTC AEROSPACE</p> <p>Aerospace, Defense, & Government Services Machined components for commercial and military aircraft and defense applications</p>
<p>TITAN*</p> <p>ACQUISITION HOLDINGS</p> <p>Aerospace, Defense, & Government Services Ship repair and fabrication for government and commercial customers</p>	 <p>W&B SERVICE COMPANY</p> <p>Transportation, Logistics, & Distribution Supply and service of semi-trailers and refrigerated equipment</p>	 <p>WEBER LOGISTICS The Strongest Link</p> <p>Transportation, Logistics, & Distribution Third-party logistics speeding port-to-market distribution</p>		

* Denotes realized investment

New York | London | Detroit | Pittsburgh
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(1) All of Stellex's investments as of June 15, 2023

This document is not an offer or solicitation of any kind to buy or sell any securities or other financial instruments or any kind of recommendation or advice.