

Stellex Capital is a private equity firm with more than \$3.9 billion in committed capital under management that aims to invest in middle-market companies in North America and Europe. We have a strong history of catalyzing growth and supporting our companies with opportunity to become leading enterprises through operational transformation.

### Investment Criteria

<b>Investment Size</b>	Majority of investments typically range between \$75 – \$150 million; may support larger investments on select transactions
<b>Company Size</b>	Majority of investments are at enterprise values between \$100 – \$500 million; may invest behind larger enterprise values on select transactions
<b>Geography</b>	North America and Europe
<b>Representative Types of Transactions and Situations</b>	Majority / minority recapitalizations, carve-outs, turnarounds, structured financings, first-time institutional capital

### Stellex Value Creation

**Willingness to embrace complexity and what others may perceive as flaws**

**Flexibility to invest across the capital structure**

**Focus on long term value creation**

**Highly customized value creation/operational improvement plans rather than financial engineering**

**Reliable partner to family businesses and independent sponsors**

**Significant experience working with corporates on divestitures, joint ventures and take privates**

**Focus on people who make our portfolio companies thrive**

**Companies experiencing financial or cyclical dislocation**

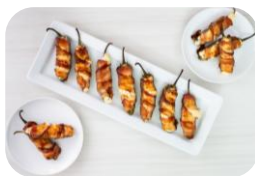
### Industry Focus



Aerospace, Defense, & Government Services



Business & Industrial Services



Food Products & Services



Transportation, Logistics, & Distribution





































Manufacturing, Industrial, Automotive

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*This document is not an offer or solicitation of any kind to buy or sell any securities or other financial instruments or any kind of recommendation or advice.*

### Current and Realized Portfolio Companies<sup>(1)</sup>

 <p><b>AFGlobal</b></p> <p>Manufacturing, Industrial, Automotive</p> <p>Products for the energy, industrial, aerospace and power generation markets</p>	 <p><b>ARMADA</b></p> <p>Aerospace, Defense, &amp; Government Services</p> <p>Multi-discipline MRO and fabrication services for U.S. Navy</p>	 <p><b>A.STUCKI</b></p> <p>Manufacturing, Industrial, Automotive</p> <p>Supplier of highly engineered parts and services for railroad rolling stock</p>	 <p><b>CE</b></p> <p>Business &amp; Industrial Services</p> <p>Equipment rentals and sales for the energy, agriculture and general industrial markets</p>	 <p><b>Continental Global Material Handling</b> *</p> <p>Manufacturing, Industrial, Automotive</p> <p>Material handling systems and aftermarket components for industrial use</p>
 <p><b>COUNTRY FRESH</b></p> <p>Food Products &amp; Services</p> <p>All-natural, fresh cut fruit, vegetable, and snacking solutions</p>	 <p><b>CgS</b></p> <p>Manufacturing, Industrial, Automotive</p> <p>Laminated glass systems for the specialty transportation market</p>	 <p><b>CUSTOM MADE Meals</b></p> <p>Food Products &amp; Services</p> <p>Fresh, oven-ready entrees and appetizers</p>	 <p><b>DENNIS &amp; Co.</b></p> <p>Automotive, Distribution</p> <p>Automotive dealership group with aftermarket services, parts drop shipping, and in-house warranty products</p>	 <p><b>FENIX PARTS</b> *</p> <p>Manufacturing, Industrial, Automotive</p> <p>OEM auto parts and systems recycled from salvaged vehicles</p>
 <p><b>FerroWorks</b></p> <p>Manufacturing, Industrial, Automotive</p> <p>Producer of Class I railcar components and other cast/forged products</p>	 <p><b>Communitify Fincentric</b></p> <p>Tech-Enabled Business Services</p> <p>Provider of market data and related tech-enabled services to financial institutions</p>	 <p><b>G2 Risk Solutions</b></p> <p>Tech-Enabled Business Services</p> <p>Provider of risk, fraud mitigation, and regulatory compliance services to financial and digital commerce markets</p>	 <p><b>GO Logistics</b></p> <p>Transportation, Logistics, &amp; Distribution</p> <p>Freight transportation and logistics services</p>	 <p><b>GRAMMER</b></p> <p>Transportation, Logistics, &amp; Distribution</p> <p>Bulk hazardous liquids transportation hauling</p>
 <p><b>HODESS CLEANROOMS</b></p> <p>Business &amp; Industrial Services</p> <p>Design, engineering and construction management services for cleanroom and dryroom projects</p>	 <p><b>ICS</b></p> <p>Business &amp; Industrial Services</p> <p>Provider of electrical and instrumentation contracting services for industrial and complex commercial facilities</p>	 <p><b>j.s.kinner</b></p> <p>Food Products &amp; Services</p> <p>Manufacturer of artisan baked goods including Danishes, muffins, cinnamon rolls, brownies, and bars</p>	 <p><b>SHIP REPAIR &amp; SERVICES</b> *</p> <p>Aerospace, Defense, &amp; Government Services</p> <p>Maintenance, repair and overhaul for the U.S. Navy</p>	 <p><b>MORBARK</b> *</p> <p>Manufacturing, Industrial, Automotive</p> <p>Grinding, chipping and debarking equipment</p>
 <p><b>P3 SERVICES</b></p> <p>Business &amp; Industrial Services</p> <p>End-to-end plumbing services provider (installation, repair and maintenance, emergency, etc.)</p>	 <p><b>PARAGON</b></p> <p>Manufacturing, Industrial, Automotive</p> <p>Precision machined components for the auto, heavy truck and industrial markets</p>	 <p><b>PLH GROUP</b> *</p> <p>Business &amp; Industrial Services</p> <p>Construction and maintenance services to electric power and energy pipeline infrastructure markets</p>	 <p><b>RTC AEROSPACE</b></p> <p>Aerospace, Defense, &amp; Government Services</p> <p>Machined components for commercial and military aircraft and defense applications</p>	 <p><b>TITAN ACQUISITION HOLDINGS</b> *</p> <p>Aerospace, Defense, &amp; Government Services</p> <p>Ship repair and fabrication for government and commercial customers</p>
 <p><b>TRIPLEPOINT</b></p> <p>Business &amp; Industrial Services</p> <p>Provider of mechanical, electrical, and plumbing services for the commercial space</p>	 <p><b>W&amp;B SERVICE COMPANY</b></p> <p>Transportation, Logistics, &amp; Distribution</p> <p>Supply and service of semi-trailers and refrigerated equipment</p>	 <p><b>WEBER LOGISTICS</b></p> <p>Transportation, Logistics, &amp; Distribution</p> <p>Third-party logistics speeding port-to-market distribution</p>	 <p><b>Santasalo</b></p> <p>David Brown Santasalo</p> <p>Manufacturing, Industrial</p> <p>Engineered industrial gear systems and services, manufactured for critical industrial applications</p>	 <p><b>Dominion Hospitality</b></p> <p>Food Products &amp; Services</p> <p>UK pub and coaching inn operator</p>
 <p><b>FOX GROUP</b></p> <p>Business &amp; Industrial Services</p> <p>Integrated Services and Materials Provider to the Construction and Infrastructure Industry</p>	 <p><b>MACCAFERRI</b> *</p> <p>Manufacturing, Industrial, Automotive</p> <p>Engineered products for environmental protection, infrastructure and industrial use</p>	 <p><b>MECAER AVIATION GROUP</b></p> <p>Aerospace, Defense, &amp; Government Services</p> <p>Provider of aircraft systems and services to the helicopter and general aviation markets</p>	 <p><b>mss</b></p> <p>Manufacturing, Industrial</p> <p>Supplier and manufacturer of critical electronic components, focused on the global power industry</p>	

\* Denotes partially and fully realized portfolio company investments. Past performance is not indicative of future performance.  
 (1) All of Stellex's portfolio company investments as of March 2025

 North America  
 Europe

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